

# Reputation and Product Recalls

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## Introduction

### This paper

- 1 estimates a model of “reputation building.”

Reputation  $\equiv$  time elapsed since the last product recall

- 2 uses product-recalls and stock-price evidence to estimate the model and to draw welfare conclusions

Model: Long lived seller meets customers one at a time  
Output = a “car;” its breakdown rate,  $\tilde{\rho}$

$$\tilde{\rho} = \begin{cases} 0 & \text{with prob. } x, \\ \rho & \text{with prob. } 1 - x. \end{cases}$$

(Keller & Rady TE '15) where

$$x = \text{effort} \quad \text{cost} = \frac{1}{2}x^2$$

$u$  = Flow utility of owning a car

$$\begin{aligned} p_t &= E_t \left( \frac{u}{r + \tilde{\rho}} \right) = x \frac{u}{r} + (1 - x) \frac{u}{r + \rho} \\ &= \frac{u}{r + \rho} + \frac{\rho}{r(r + \rho)} ux \\ &= B + Ax \end{aligned}$$

First best

$$\begin{aligned} & \arg \max_x \left\{ \frac{u}{r + \rho} + \frac{\rho}{r(r + \rho)} ux - \frac{1}{2} x^2 \right\} \\ = & A = \frac{\rho}{r(r + \rho)} u \end{aligned}$$

$\mu$  = detection rate (only for new cars)

recall hazard =  $\mu(1 - x)$ .

Bellman eq.

$$rv = B + Ax^* - \frac{1}{2}x^2 + \mu(1 - x)(v_0 - v) + \frac{dv}{dt}$$

FOC

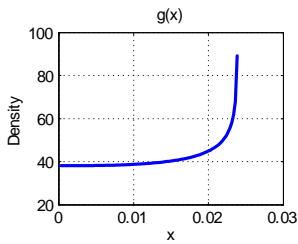
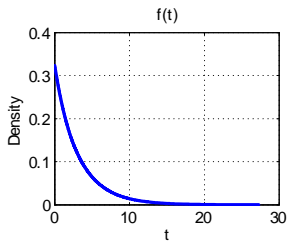
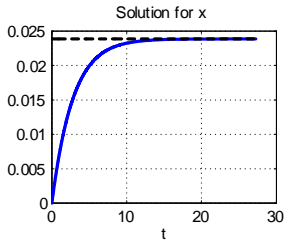
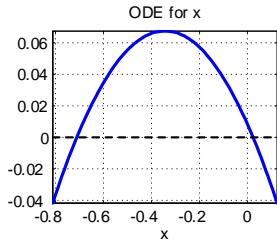
$$x = \mu(v - v_0),$$

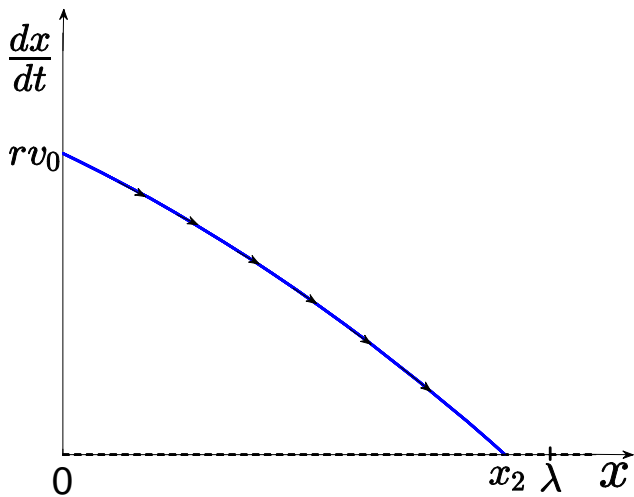
ODE for  $x$  is

$$\frac{dx}{dt} = \mu \left[ r\tilde{v}_0 - B + \left( 1 - A + \frac{r}{\mu} \right) x - \frac{1}{2}x^2 \right].$$

$$x_t = x_2 + \frac{\frac{x_2}{x_1}(x_2 - x_1) \exp\{-\frac{1}{2}\mu(x_2 - x_1)t\}}{1 - \frac{x_2}{x_1} \exp\{-\frac{1}{2}\mu(x_2 - x_1)t\}}.$$

Rob & Fishman (JPE '05)





The two roots of  $\frac{dx}{dt} = 0$  are

$$x_1 = 1 - A + \frac{r}{\mu} - \sqrt{\left(1 - A + \frac{r}{\mu}\right)^2 + 2[r\tilde{v}_0 - B]} < 0, \quad \text{and}$$

$$x_2 = 1 - A + \frac{r}{\mu} + \sqrt{\left(1 - A + \frac{r}{\mu}\right)^2 + 2[r\tilde{v}_0 - B]} > 0,$$

Initial condition  $x(0) = 0, \Rightarrow$

$$x_t = \frac{x_2(1 - \exp\{-\frac{1}{2}\mu(x_2 - x_1)t\})}{1 - \frac{x_2}{x_1}\exp\{-\frac{1}{2}\mu(x_2 - x_1)t\}} \quad (1)$$

CDF of recall time:

$$F(t) = 1 - \exp\left(-\mu \int_0^t (1 - x_\tau) d\tau\right)$$



## MLE estimation

$$\max_{(A, B, \mu, \tilde{v}_0)} \prod_i f(t_i) \quad \text{s.t.} \quad E(v - v_0) \geq 0.027$$

Table: ML Estimates

$r$	$A$	$B$	$\mu$	$\tilde{v}_0$
0.05	1.0345	0.1215	0.2927	2.4295

and we can then solve  $(\rho, u)$  from  $(A, B)$

$$\rho = 0.4258$$

$$u = 0.0578$$

Welfare: First best is

$$A = 1.03$$

Maximal  $x_t$  is

$$\begin{aligned}x_2 &= 1 - A + \frac{r}{\mu} + \sqrt{\left(1 - A + \frac{r}{\mu}\right)^2 + 2[r\tilde{v}_0 - B]} \\&= -.03 + \frac{.05}{.29} + \sqrt{\left(-.03 + \frac{.05}{.29}\right)^2 + 2((.05) 2.43 - .12)} \\&= .295\end{aligned}$$

Estimates assume that expected (i.e., average over the recalls) value lost at recall is 2.7%

$$E(v_t - v_0) \geq 0.027$$

Source: Jarrell & Peltzman JPE '84

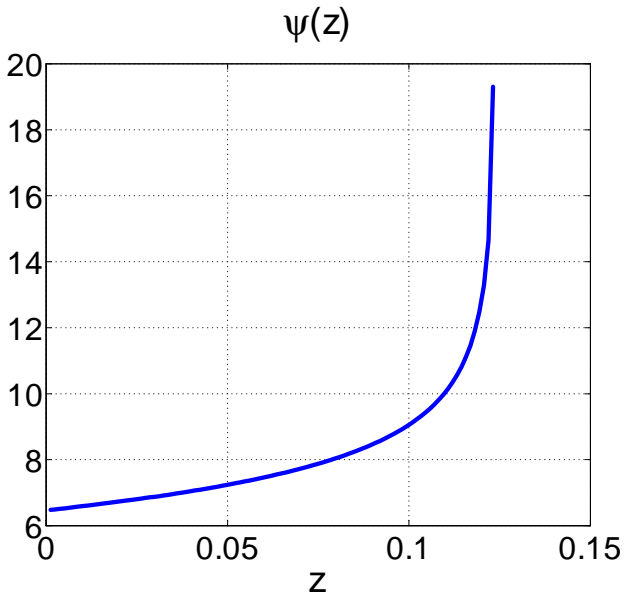
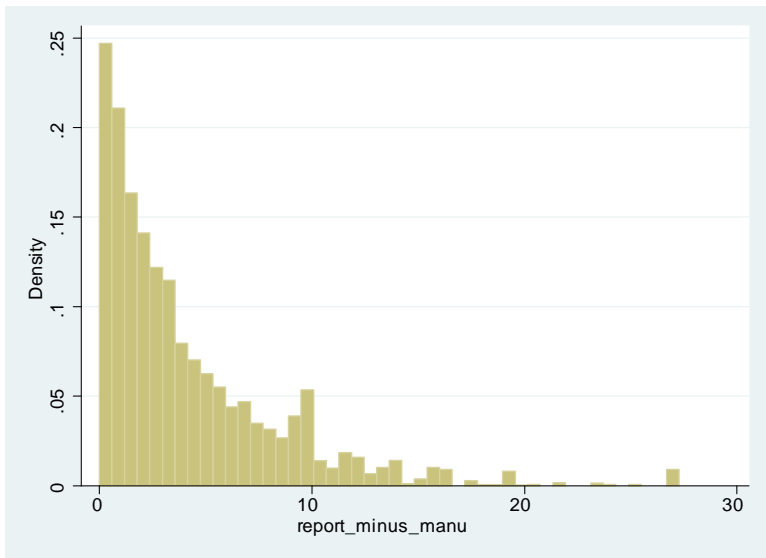


Figure: DISTRIBUTION OF VALUE LOSSES AT RECALL



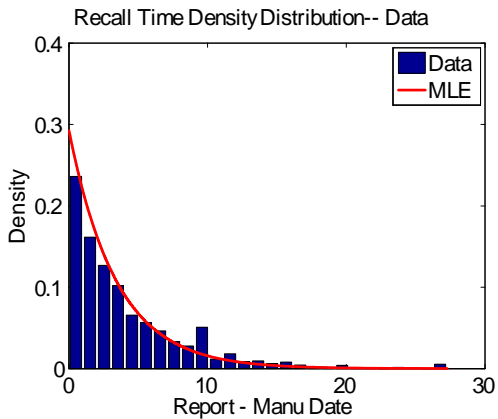
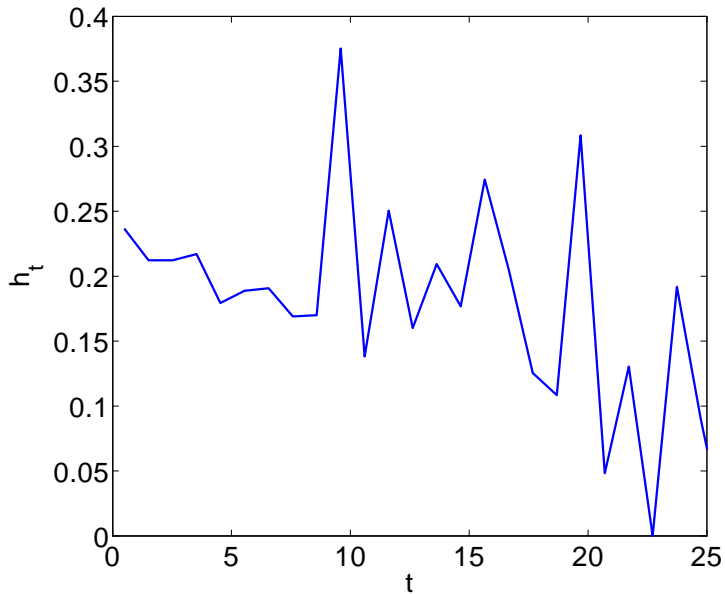


Figure: Durable

# Empirical Hazard Rate



# Investors' reaction to Volkswagen emissions saga





## Hazard Rate with $E(z) \geq 0.027$

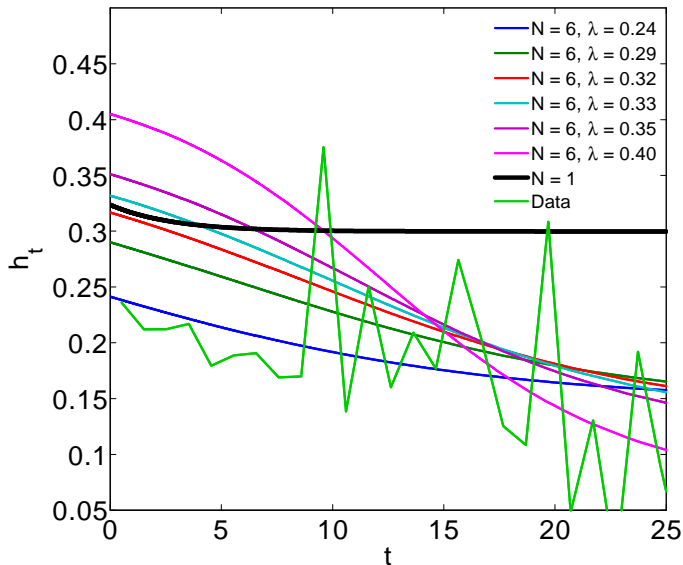


Figure: THE 6 HAZARDS TOGETHER WITH THE SINGLE-HAZARD VERSION

Bass '69 –model borrowed from epidemiology lit.

Let  $X \equiv$  the fraction of informed people in the population, and

$$\frac{dX}{dt} = b(1 - X) + qX(1 - X)$$

$q$  = the copying parameter

$b$  = information arrival from the outside

Ricatti equation, i.e., quadratic.

Sultan, Farley & Lehmann '90: copying far more important than inventing.

$$b = 0.03$$

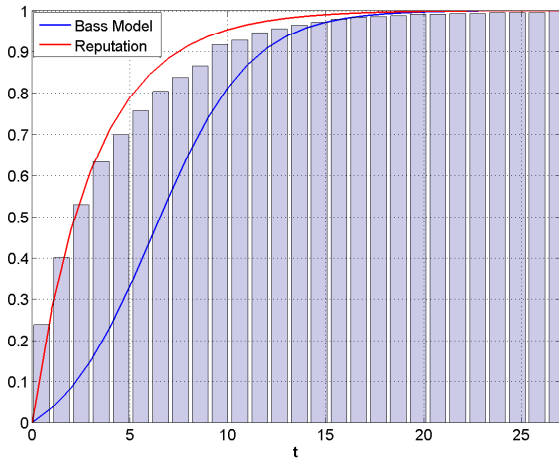
$$q = 0.38$$

Lucas & Moll JPE '14.

Not quite the same because in our model

$$F(t) = 1 - \exp\left(-\mu \int_0^t (1 - x_s) ds\right)$$

and  $x_t$  is logistic, so this is a concave transform of the integral of a linear function of  $x_t$  But, .....



If only the public signal is observed, fewer equilibria than if  $x_t$  was ex-post inferable. I am aware of 3 other equilibria

- 1  $x_t = 0$  for all  $t$
- 2 Grim trigger (larger punishment, higher  $x$
- 3 sequence of punishments  $v_0^k$  ( $k = 1, 2, \dots$ ) E.g., in grim trigger  $v_0^1 = 0$

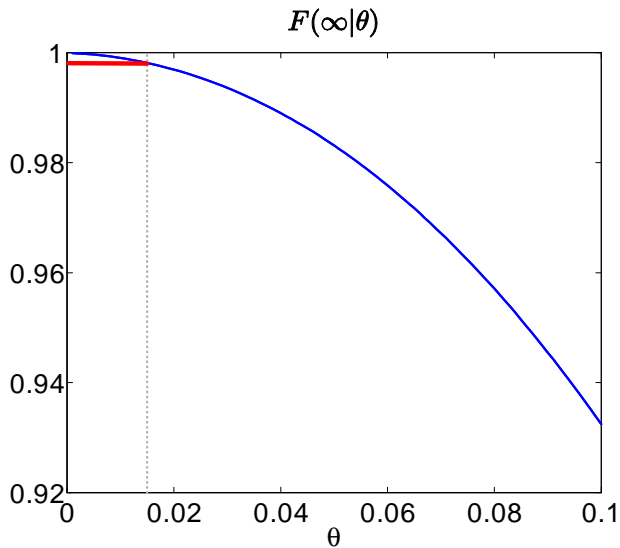


Figure: Probability that recall will ever take place

## Recall Time Density Distribution-- Data

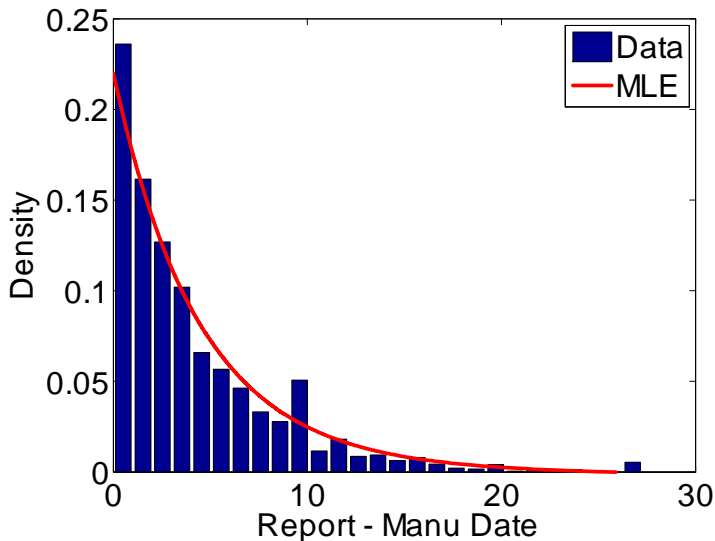


Figure: 6 HAZARDS WITH  $\theta > 0$

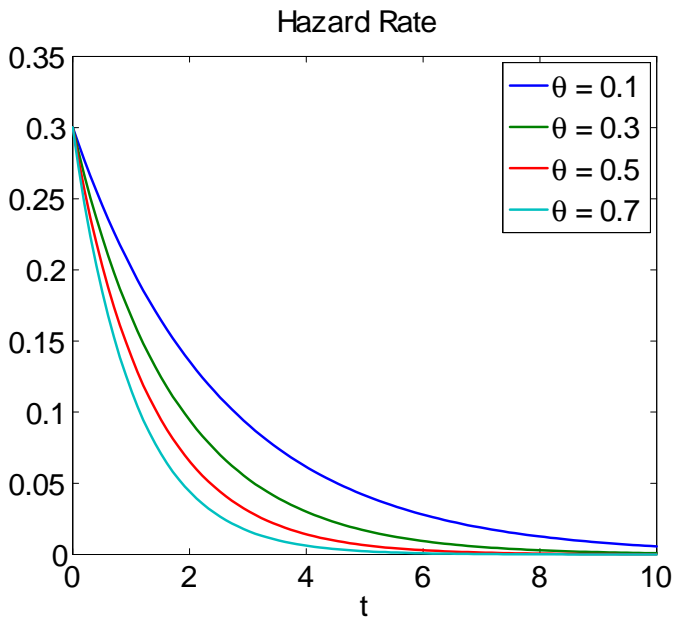


Figure: RECALL HAZARD AS A FUNCTION OF  $\theta$