

# Leverage Dynamics without Commitment

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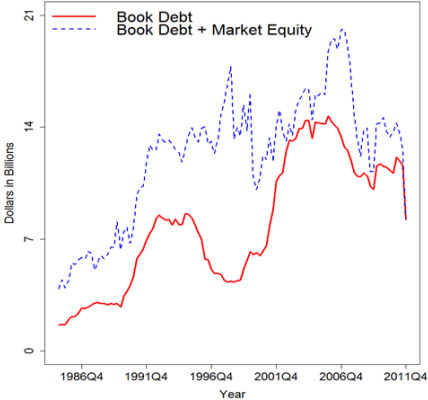
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# Introduction (1)

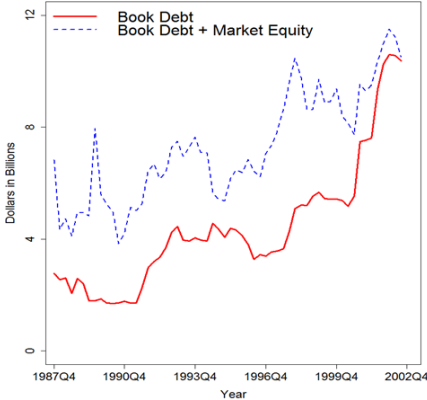
- ▶ Leverage dynamics is at the heart of dynamic corporate finance
  - ▶ Static trade-off (maximizing firm value) differs from equity's dynamic optimization
  - ▶ Challenging, as debt prices interact with future equilibrium leverage policies
- ▶ Existing literature relies on some ad hoc “commitment” of future debt policies
  - ▶ Refinance to keep outstanding debt face value constant (Leland 1994 1998)
  - ▶ Whenever adjusting debt, the firm has to retire the existing debt first, with some transaction costs (Fischer, Heinkel, and Zechner 1989; Goldstein, Leland, Ju 2001)
    - ▶ Abrupt adjustment to “target” leverage
  - ▶ **Empirically counterfactual**: firms actively manage their debt, often incrementally

# Introduction (2)

### American Airlines



### United Airlines



# This Paper (1)

- ▶ **The firm cannot commit to future debt policies**
  - ▶ Otherwise, standard trade-off setting (tax shield vs bankruptcy cost) with stochastic asset growth; no transaction cost
  - ▶ No commitment at all: say, no covenants
  - ▶ A more endogenous “friction”, rather than exogenous frictions to adjust leverage
- ▶ Assumption on seniority and dilution
  - ▶ Zero recovery  $\Rightarrow$  seniority structure irrelevant. **Indirect** dilution: issuing more debt hurts default probability
  - ▶ Positive recovery: pari-passu debt, **direct** dilution in recovery (not in this presentation)
- ▶ Leverage may go down via asset growth and debt maturing, but equity never reduces debt voluntarily
  - ▶ Repurchase debt is never optimal—**leverage ratchet effect** (Admati DeMarzo Hellwig Pfleiderer, 2018)
  - ▶ Our setting is more canonical

## This Paper (2)

- ▶ A general method to solve this class of models
  - ▶ A result reminiscent of Coase conjecture
- ▶ Closed-form solutions for work-horse log-normal cash-flow setting, and prove uniqueness of this Markov Perfect Equilibrium
- ▶ History-dependent leverage dynamics: issue more (less) following good (bad) shocks
  - ▶ Leverage dynamics tend to be mean-reverting; no immediate adjustment to leverage “target”
- ▶ Dynamic trade-off of equity value  $\neq$  Static trade-off of firm value
  - ▶ Two leverage/maturity dynamics drastically different, but both are optimal
  - ▶ Lemmon, Roberts, and Zender (2008)

# General Model: Environment

## Preferences

- ▶ Risk-neutral world, with common discount rate  $r$

## Assets

- ▶ Assets in place generate operating income (could allow for jumps):

$$dY_t = \mu(Y_t) dt + \sigma(Y_t) dZ_t$$

- ▶ Focus on zero recovery now (debt seniority irrelevant); can be relaxed

**Debt contract:** aggregate face value  $F_t$  (endogenous)

- ▶ Each debt with coupon rate  $c$ , face value 1
- ▶ Exponentially retiring (Poisson maturing) with rate  $\zeta$

**Corporate tax:**  $\pi(Y_t - cF_t)$

# Debt Issuance/Repurchase and Default

## Evolution of debt

- ▶ Sell/buyback debt  $d\Gamma_t$ , so aggregate debt face value evolves as

$$dF_t = \underbrace{-\zeta F_t dt}_{\text{contractual debt maturing}} + \underbrace{d\Gamma_t}_{\text{active debt management}}$$

## Timing within $[t, t + dt]$ & lack of commitment

- ▶ Cash flow realizes; either default or pay coupon/principal; announce  $d\Gamma_t$ ; debt price set (and trade); next period
- ▶ Unable to commit on future  $d\Gamma_{t+s}$  for  $s > 0$

## Equity default at endogenous stopping time $\tau_b$

# Equity Value

## State variables (Markov Perfect Equilibrium)

- ▶ **Exogenous** cash-flows  $Y_t$ , and **endogenous** debt obligation  $F_t$

## Equity's problem, taking debt prices $p$ as given

- ▶ Equity receives cash-flows (if negative, covered by issuing equity)

$$\underbrace{Y_t}_{\text{cash-flows}} - \underbrace{\pi(Y_t - cF_t)}_{\text{corporate taxes}} - \underbrace{(c + \tilde{\zeta})F_t}_{\text{interest \& principal}} + \underbrace{p_t \cdot d\Gamma_t}_{\text{issuance/repurchase}}$$

- ▶ Endogenous debt price  $p_t$  determined later
- ▶ Given  $Y_t = Y$  and  $F_t = F$ , equity is solving

$$\max_{\{d\Gamma_t\}, \tau_b} \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-r(s-t)} [Y_s - \pi(Y_s - cF_s) - (c + \tilde{\zeta})F_s + p_s d\Gamma_t] ds \right\}$$

- ▶ Controlling 1) debt evolution  $dF_t = F_t dt + d\Gamma_t$ ; and 2) when to default



# Debt Price

## Debt price

- ▶ Competitive risk neutral debt investors price debt rationally
- ▶ Given equity default decision  $\tau_b$ , equilibrium debt price

$$p(Y, F) \equiv \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-(r+\zeta)(s-t)} (c + \zeta) ds \mid Y_t = Y, F_t = F \right\}$$

## Why does commitment matter?

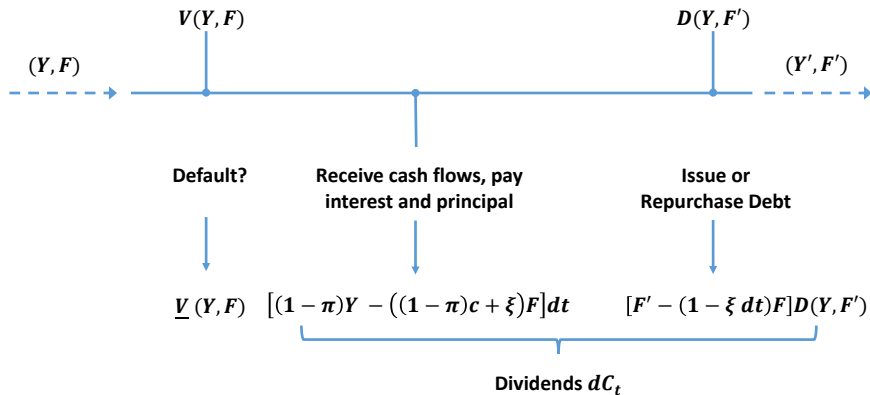
- ▶  $p_t$  depends on equilibrium default time  $\tau_b$
- ▶  $\tau_b$  depends on firm's future debt policy—the more the future debt, the more likely the default

# Discrete-Time (1)

## State variables (Markov Perfect Equilibria)

- ▶ **Exogenous** income  $Y_t$ , and **endogenous** debt obligation  $F_t$

## Time line

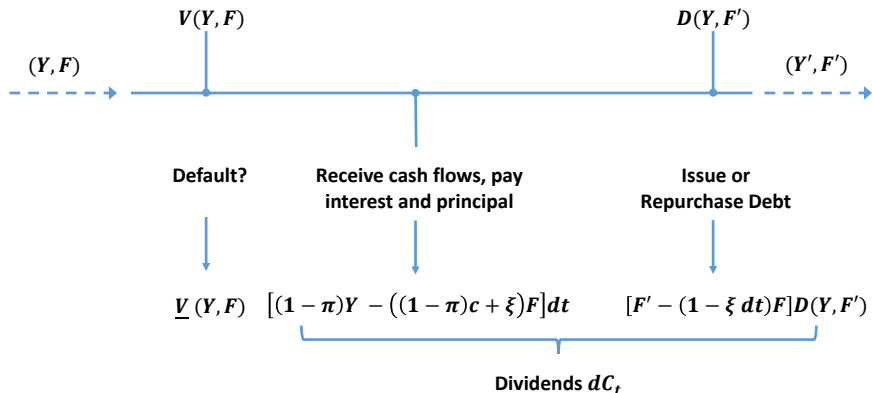


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## Simplification (for discrete-time illustration)

- ▶ In default: zero debt recovery and zero equity value

## Discrete-Time (2)

### Equity Bellman equation

$$V(Y, F) = \max_{F'} \left\{ \underbrace{(Y - ((1 - \pi) c + \bar{\zeta}) F) dt}_{\text{Consumption over } [t-dt, t]} + \overbrace{p(Y, F') (F' - (1 - \bar{\zeta} dt) F)}^{\text{Benefit from today's consumption}} \right. \\ \left. + \underbrace{e^{-rdt} \mathbb{E}_Y [\max(\underline{V}(Y'), V(Y', F'))]}_{\text{Cost from future debt burden}} \right\}$$

**Repayment region**  $\mathbb{R}(Y, F) \equiv \{V > \underline{V}\}$  **and debt pricing**

$$p(Y, F') = e^{-rdt} \mathbb{E}_Y [\mathbb{R}(Y', F') ((c + \bar{\zeta}) dt + (1 - \bar{\zeta} dt) p(Y', F''))]$$

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### Government MC from future debt burden

$$\begin{aligned} -\partial_{F'} [e^{-rdt} \mathbb{E}_Y [\max(\underline{V}(Y'), V(Y', F'))]] &= e^{-rdt} \mathbb{E}_Y \left[ \mathbb{R}(Y', F') \cdot \underbrace{(-V_{F'}(Y', F'))}_{\text{envelope theorem}} \right] \\ &= e^{-rdt} \mathbb{E}_Y [\mathbb{R}(Y', F') [((1 - \pi)c + \bar{\zeta}) dt + (1 - \bar{\zeta}dt) p(Y', F'')]] \\ &= p(Y, F') - \underbrace{\mathbb{E}_Y [\mathbb{R}(Y', F')] e^{-rdt} \pi c dt}_{\text{DTS, source of gain from trade}} \end{aligned}$$

## Discrete-Time (3)

**Government's FOC** ( $d\Gamma$ : bond issuance)

$$\underbrace{p(Y, F') + \overbrace{\partial_{F'} p(Y, F')}^{<0, \text{ price impact}} \cdot d\Gamma^*}_{\text{MB from today's consumption}} = \underbrace{p(Y, F') - \mathbb{E}_Y [\mathbb{R}(Y', F')]}_{\text{MC from future debt burden}} e^{-rdt} \pi c dt$$

**Optimal Policy** ( $e^{-rdt} = 1 - rdt + o(dt)$ )

$$d\Gamma^* = \overbrace{\mathbb{E}_Y [\mathbb{R}(Y', F')]}^{\leq 1, \text{ vanishing in continuous-time}} \cdot \frac{\pi c}{-\partial_{F'} p(Y, F')} dt + o(dt) > 0$$

- ▶ Smooth adjustment policy; and never buyback!

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**Gain from trading over  $[t - dt, t]$  is bounded by  $O(dt^2)$**

$$\left[ \underbrace{p}_{\text{price}} - \underbrace{p - \mathbb{E}_Y [\mathbb{R}(Y', F')] e^{-rdt} \pi c dt}_{\text{MC}} \right] \times \underbrace{d\Gamma^*}_{\text{quantity}} = \frac{\mathbb{E}_Y^2 [\mathbb{R}(Y', F')] \pi^2 c^2}{-\partial_{F'} p} (dt)^2 + o(dt^2)$$

- ▶ Zero gain from trade; **Coase conjecture**

# Leverage Ratchet and Smooth Equilibrium

## Never buyback outstanding debt

- ▶ **Proposition 1.** In equilibrium  $d\Gamma_t \geq 0$ .
- ▶ Intuition. Postponing debt buyback—if any—gives shareholders a greater tax subsidy.

## Price impact

- ▶ If  $V(Y, F)$  is strictly convex in  $F$  so that there is a strictly positive price impact, then  $\Gamma_t$  is **continuous** in time
- ▶ Why jump is never optimal? Negative price impact always hurts (see later)

## Focusing on “smooth equilibrium”: $d\Gamma_t = G_t dt$

- ▶ Equity could adjust debt discretely, but not optimal in such an equilibrium
- ▶ **Other equilibria with jumps?** see the log-normal case later



# Value Equivalence of No-Issuance (1)

- ▶ Hamilton-Jacobi-Bellman equation for equity value function  $V(Y, F)$

$$rV(Y, F) = \max_G \left[ \underbrace{Gp(Y, F)}_{\text{issuance/repurchase}} + \underbrace{(G - \xi F) V_F(Y, F)}_{\text{evolution of debt}} \right]$$
$$Y - \pi(Y - cF) - (c + \xi)F + \mu(Y) V_Y(Y, F) + \frac{\sigma^2(Y)}{2} V_{YY}(Y, F)$$

- ▶ Objective linear in  $G$ . Optimal  $G \Rightarrow$  First-Order Condition

$$\underbrace{p(Y, F)}_{\text{MB of issuance}} + \underbrace{V_F(Y, F)}_{\text{MC on future value}} = 0$$

- ▶ Under FOC, equity indifferent at any  $G$  (given equilibrium  $p$ )
  - ▶ Linear control with interior solution (smooth policy  $G_t dt$ )
- ▶ Equity value can be solved by setting  $G = 0$  always

## Value Equivalence of No-Issuance (2)

- ▶ Equity value can be solved by setting  $G = 0$  always

$$rV = -\xi F V_F + Y - \pi(Y - cF) - (c + \xi)F + \mu(Y) V_Y + \frac{\sigma^2(Y)}{2} V_{YY}$$

- ▶ No gain in equilibrium by debt issuance/repurchase
  - ▶ Any potential tax shield gain is dissipated by bankruptcy cost caused by future excessive leverage
  - ▶ Reminiscent of Coase conjecture; DeMarzo and Urošević (2006)
- ▶ **Get equity value  $V(Y, F)$  without knowing debt price**

# Equilibrium Policies

## Basic idea

- ▶ Debt price  $p(Y, F)$  must satisfy the valuation equation

$$p(Y, F) = \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-(r+\xi)(s-t)} (c + \xi) ds \right\}$$

- ▶  $V(Y, F)$  gives  $-V_F(V, F) = p(Y, F)$  using equity's FOC
- ▶ How to make both match? Via debt management  $G(Y, F)$ 
  - ▶ ODE for  $V_F(V, F)$  (HJB for  $V$ ) does not depend on  $G$ ...
  - ▶ while HJB for  $p$ , which depends on  $G$

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## Equilibrium debt issuance policy

$$G^*(Y, F) = \frac{c \cdot \pi'(Y - cF)}{-p_F(Y, F)}$$

- ▶  $\pi'(Y - cF) \geq 0$ , tax benefit  $\Rightarrow$  always issuing debt
- ▶ Recall  $-p_F(Y, F) = V_{FF}(Y, F) > 0$ , capturing the price impact

# Strict Optimality in Discrete Time

- ▶ Taking the value function at  $t + h$  as given, consider equity's problem at  $t$ , where time interval  $h > 0$
- ▶ Denote debt issuance by  $\Delta$ . Equity is maximizing

$$\max_{\Delta} \underbrace{-(1 - \pi) \cdot \Delta c \cdot h}_{\text{after-tax interest payment}} + \underbrace{\Delta [c \cdot h + p(Y, F + \Delta)]}_{\text{new debt proceeds}} + \underbrace{V(F + \Delta, Y)}_{\text{future equity Value}}$$

- ▶ First-order condition w.r.t  $\Delta$

$$0 = \pi c \cdot h + p(Y, F + \Delta) + \Delta \cdot p_F(Y, F + \Delta) + V_F(F + \Delta, Y)$$

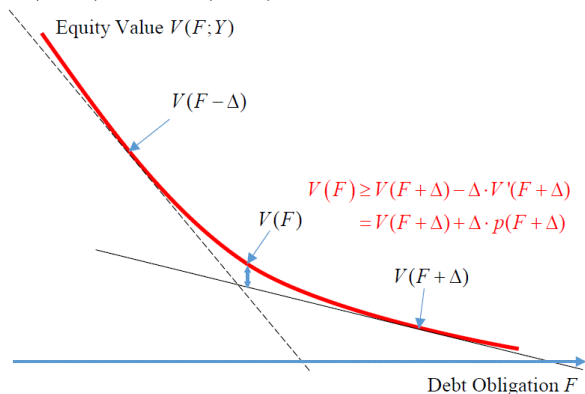
which implies that

$$\Delta = \frac{\underbrace{\pi c \cdot h}_{\text{tax benefit}} + \underbrace{p + V_F}_{\text{FOC}=0}}{-p_F} = \frac{\pi c}{-p_F} \cdot h$$

- ▶ One can easily check the global optimality

# Sufficiency of Local FOC

**Proposition 1: Global optimality of local FOC** holds if debt price  $p(Y, F) = -V_F(V, F)$  is non-increasing in debt  $F$



- ▶ Debt price decreasing in  $F \Leftrightarrow$  Equity value function is convex in  $F$  (option value of default)
  - ▶ Buyback, paying a higher price; selling too much hurts price too

## Leverage Ratchet Effect

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- ▶ Reducing debt today alleviates future default  $\Rightarrow$  higher firm value
  - ▶ But does equity benefit strictly from this effect? **No.** (Do not forget existing debt holders!)
  - ▶ Equity optimizes default decision ex post already  $\Rightarrow$  zero indirect impact on equity value today (**envelope theorem**)



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- ▶ Tax saving benefit always tempting...leverage ratcheting in ADHP
  - ▶ This paper: a more canonical setting
  - ▶ Same logic to debt overhang—equity is optimizing investment decisions ex post

## Summary of General Model

1. Solve for equity value  $V(Y, F)$  by setting  $G(Y, F) = 0$
2. Set the equilibrium debt price  $p(Y, F) = -V_F(Y, F)$
3. Check the equity holders' global optimality condition
  - ▶ Verifying  $p(Y, F)$  is non-increasing in  $F$  (or  $V(Y, F)$  is convex in  $F$ )
4. Equilibrium debt issuance  $G^*(Y, F) = \frac{\pi'(Y-cF) \cdot c}{-p_F(Y, F)} > 0$

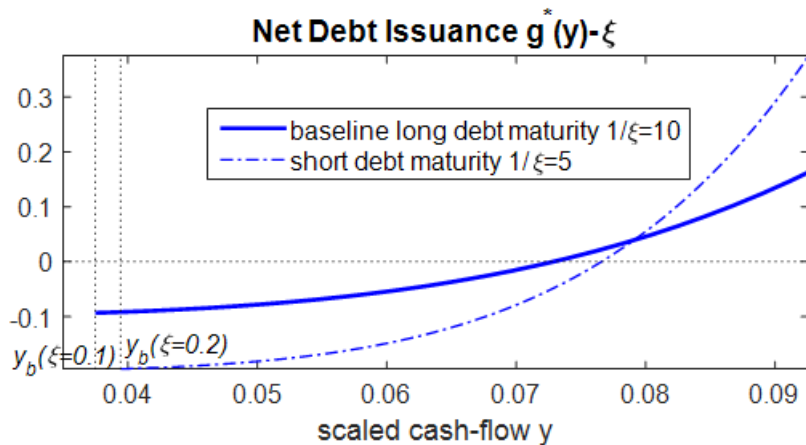
# Log-Normal Cash-flows Model

- ▶ Scale-invariance, cash-flows  $dY_t/Y_t = \mu dt + \sigma dZ_t$ 
  - ▶ The work-horse model of dynamic corporate finance
- ▶ One-dimensional state variable: scaled cash-flow  $y_t \equiv Y_t/F_t$ , Markov Perfect Equilibrium as in Maskin-Tirole (2001)
  - ▶ Equity value  $V(Y, F) = F \cdot v(y)$ , debt price  $p(Y, F) = p(y)$ ; closed-form solutions
  - ▶ We prove such equilibrium is unique
- ▶ Let  $g^*(y_t) \equiv G^*(Y_t, F_t)/F_t$ , then

$$\frac{dy_t}{y_t} = \left( \underbrace{\mu}_{\text{CF growth}} + \underbrace{\tilde{\zeta}}_{\text{debt maturing}} - \underbrace{g_t^*}_{\text{debt issuance}} \right) dt + \underbrace{\sigma dZ_t}_{\text{CF shocks}}$$

- ▶ Debt growth rate  $g_t^* - \tilde{\zeta}$ ; endogenous  $g_t^* = \frac{(r+\tilde{\zeta})\pi c}{c(1-\pi)+\tilde{\zeta}} \frac{1}{\gamma} \left(\frac{y}{y_b}\right)^\gamma > 0$ 
  - ▶  $\gamma$  is a constant depending on parameters
  - ▶ Increasing in  $y$ , i.e., more debt issuance after good fundamental

# Net Debt Issuance $g^*(y) - \zeta$ , Debt Maturity



# Two Benchmarks with Commitment

## No future debt issuance:

- ▶ The firm commits to set  $g_t = 0$  always (superscript 0)
- ▶ Equity value is the same (so does  $y_b$ ), debt price is higher (by the tax shield)

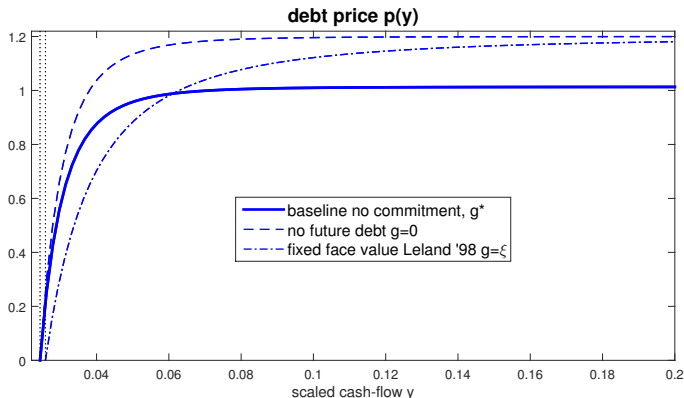
$$p^0(y) = p(y) + \frac{\pi c}{r + \zeta} \left( 1 - \left( \frac{y}{y_b} \right)^{-\gamma} \right)$$

- ▶ Less debt  $\Rightarrow$  less likely to default (same  $y_b$  but  $y$  has a higher drift)

## Fixed future debt:

- ▶ The firm commits to set  $g_t = \zeta$  always; Leland 1998

# Model Comparisons: Debt Prices and Credit Spreads



**Implication of credit spreads:**  $y \rightarrow \infty$  i.e. zero **current** leverage

- ▶  $p^{\xi}(y)$  and  $p^0(y) \rightarrow \frac{c+\bar{\xi}}{r+\bar{\xi}}$ , with zero credit spread
- ▶  $p(y) \rightarrow \frac{c(1-\pi)+\bar{\xi}}{r+\bar{\xi}}$ , **non-zero credit spreads (high future excessive leverage!)**

# Equilibrium Debt Dynamics

- ▶ Different from static trade-off setting, it is optimal to set  $F_0^* = 0$ 
  - ▶ Knowing the future temptation of overborrowing....
- ▶ **Proposition.** Given cash-flow history  $\{Y_s : 0 \leq s \leq t\}$ , time- $t$  debt is ( $\hat{y}_\zeta$  is a constant depending on parameters)

$$F_t = \frac{1}{\hat{y}_\zeta} \left[ \int_0^t \gamma_\zeta Y_s^\gamma e^{-\gamma_\zeta(s-t)} ds \right]^{1/\gamma}$$

- ▶ Start from  $t = 0$  debt grows at the order of  $t^{1/\gamma}$
  - ▶ Outstanding debt is average past earnings, with decaying weights  $\gamma_\zeta$
- ▶ High mean-reverting speed, or more aggressive in adding leverage given high cash flows, when
  - ▶ Shorter debt maturity (higher  $\zeta$ )

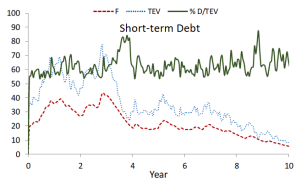
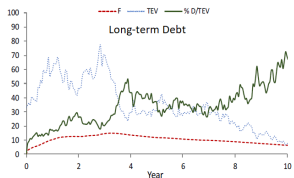
# Optimal Debt Maturity Structure?

- ▶ So far the debt maturity structure  $\zeta$  is taken as a parameter
- ▶ Say the firm gets a **one-time** chance to set  $\zeta$  optimally for **future debt issuance**
- ▶ **Proposition:** Equity holders are **indifferent** at any  $\zeta$ 
  - ▶ Why? Because equity value is as if there is **no future debt issuance...**
- ▶ This indifference result holds more generally



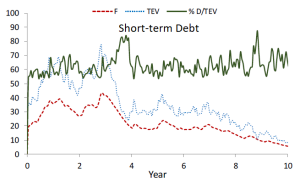
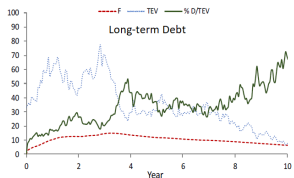
# Long-term vs. Short-term Debt

- ▶ Two firms start with zero debt, with different debt maturities (both being optimal)—but have different leverage dynamics/target
  - ▶ Lemmon, Roberts, and Zender (2008)



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- ▶ With flexibility of shorter-term debt, the firm borrows more for higher debt tax shield
- ▶ But tax shield is a transfer from social perspective—so long-term debt is preferred to minimize bankruptcy cost

# Investment

- ▶ Special case of log-normal process. Capital  $K_t$  evolves as

$$\frac{dK_t}{K_t} = (i_t - \delta) dt + \sigma dZ_t$$

with quadratic investment cost  $\frac{\kappa i_t^2}{2} K_t$ , and output  $Y_t = AK_t$

- ▶ Leverage ratchet effect prevails despite debt overhang considerations
- ▶ Equity issues debt more aggressively when controlling investment endogenously, compared to exogenous investment
  - ▶ Endogenous investment offers equity more protection later

# Conclusion and Future Work

## What we have done

- ▶ A general methodology solving dynamic corporate finance model without commitment
- ▶ Leverage policy depending on the entire earnings history, new insight on debt maturity and investment
- ▶ Slow initial adoption of leverage, but leads ultimately to excess

## Future extensions

- ▶ DeMarzo, 2019 AFA presidential address: importance of exclusivity in collateralized borrowing
- ▶ Modeling sovereign debt and default (DeMarzo, He, and Tourre, 2019)
  - ▶ Covenant of no debt issuance once in distress (say for  $y < \hat{y}$ )
  - ▶ Discrete debt issuance (jump to  $\hat{y}$ ) in equilibrium, counter-productive
- ▶ Internal cash with liquidity-driven default?